

About Victor

Victor is Google's first and sole M&A and Investments Counsel based in APAC, managing strategic investments, acquisitions and divestments across multiple markets including India, Southeast Asia, Korea, Japan, Taiwan and Australia.

His work sits at the intersection of corporate transactions, emerging technology and intellectual property. As an AI Principles Pioneer at Google, he is part of a community of trusted and trained advisors working to identify and mitigate potential harms and risks related to AI in Google's highly sensitive products. This role requires him to navigate complex technical, ethical, legal and IP considerations alongside traditional M&A and investment analysis—experience directly relevant to the evolving regulatory landscape facing American businesses in APAC.

Based in Singapore, Victor has extensive experience helping American businesses navigate the complexities of APAC markets. His day-to-day responsibilities demand close collaboration with cross-functional teams—spanning technology, employment, tax, government relations, communications, compliance and partnerships—to deliver clear advice and align on outcomes with decision makers across the region. He owns key relationships across the APAC technology, venture capital and private markets ecosystem, giving him a unique vantage point on regulatory developments, market trends, and the policy challenges facing technology companies operating in the region.

Prior to Google, he was Sequoia Capital's first legal hire in Southeast Asia, working on investments and portfolio management for marquee technology and consumer businesses across India, Southeast Asia, North Asia and Australia. This dual perspective—advising both large American technology companies and high-growth startups—gives him insight into legal and IP challenges at every stage of business maturity.

Victor is committed to developing future legal talent and contributing to the broader community. He has mentored through the National University of Singapore's Uplift Mentorship Programme and Google's APAC Legal Summer Institute, delivered guest lectures on private markets law, and been invited to speak at events organized by the Association of Corporate Counsel. He serves on the Legal Advisory Panel of the Association for Persons with Special Needs (APSN), a social service agency providing special education, vocational training and employment support for individuals with mild intellectual disability.

He graduated from the National University of Singapore in 2013 and holds qualifications as an advocate and solicitor in Singapore (2014) and as an English solicitor (2018). He achieved a Distinction in Cross-Border Transactions in the Singapore Bar Examinations and has completed specialized certifications in Cloud Computing Law and CopyrightX (organized by Harvard Law School).